

# Risk Policy Report

#1

**NEW ENGLAND FISHERY MANAGEMENT COUNCIL  
MYSTIC, CT & WEBINAR  
JUNE 24<sup>TH</sup> AND 25<sup>TH</sup>**



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# WHAT ARE WE DOING TODAY AND WHY?

2023-2024 the Council reviewed its Risk Policy (2014) and Roadmap (2016).

- Revisions were needed. Too broad, increasing demands, lack resources to match vision (MSEs), changing environment.

Operating using a new Risk Policy, similar outputs to old Risk Policy (Matrix).

 ***Proposed revisions will operationalize the Risk Policy Concept.***

- Brings policy preferences into assessment of risk.
- Avenue to directly consider climate and ecosystem and socio-economic impacts, along with biological considerations.



# RISK POLICY REPORT

Wednesday, June 24<sup>th</sup>

## Part 1: Risk Policy Concept

- Review Working Group Recommendations and Revised Concept
-  Final Action to approve Revised Concept and sunset the Risk Policy Working Group

## Risk Policy Weighting

- Overview of the weighting process and instructions. Questions and Answers.
- Weighting completed in closed session.

Thursday, June 25<sup>th</sup>

## Part 2: Risk Policy Weighting Results

- Review results of the Council weights.
-  Motion to approve Council weights for use.
  - Discussion on the motion by Council members and public.

## Risk Policy Toolkit

- Demonstration of online Toolkit that will be used to generate Risk Policy Matrix, calculate Z-scores, and apply results to Risk Tolerance tiers.



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# RISK POLICY WORKING GROUP

| Risk Policy Working Group Members |                                    |
|-----------------------------------|------------------------------------|
| Megan Ware, ME, <i>Chair</i>      | Dr. Lisa Kerr (SSC)                |
| Dan Salerno, NH, Vice-Chair       | Jonathon Peros (Council Staff)     |
| Dr. Jonathan Deroba (NEFSC)       | Dr. Naresh Pradhan (Council Staff) |
| Moira Kelly (GARFO)               | Dr. Kevin St. Martin (SSC)         |
| Melanie Griffin, MA               | Dr. Joe Caracappa (NEFSC)          |
| Dr. Jason McNamee (SSC)           | Geoff Smith, ME                    |
| Bill Lucey, CT                    | Dr. Gareth Lawson (SSC)            |

*Former members: Dr. Cate O’Keefe, Mr. Rick Bellavance, Ms. Cheri Patterson, Dr. Lindsey Williams*

*Contractors: Ms. Angelia Miller, Maris Collaborative LLC, Dr. Roger Brother, University of Maine*



# REVIEW OF RISK POLICY OBJECTIVES



Overarching; not species or decision specific

- Flexible, transparent, can be broadly implemented



Use of factors which are weighted and scored.



Can accommodate various factors that are important to consider in the context of risk (biology, climate change, social impacts, stability).



Can produce qualitative and quantitative outcomes.



Will connect to ABC control rules, with an aim to improve implementation through clear linkages.

- Will need follow-on actions (ABC control rules).



# WEIGHTING, SCORING, LEVEL OF RISK

## FACTORS

(Key elements to characterize risk)

### WEIGHTING

(level of importance of a factor to the Council)

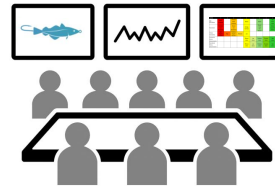
***Policy Choice - Council***



### SCORING

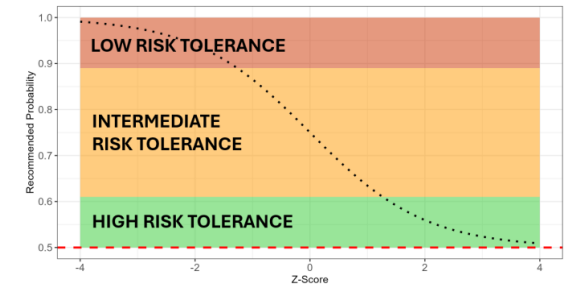
(based on recent information)

***Objective - PDT***



### LEVEL OF RISK

(added up across factors)



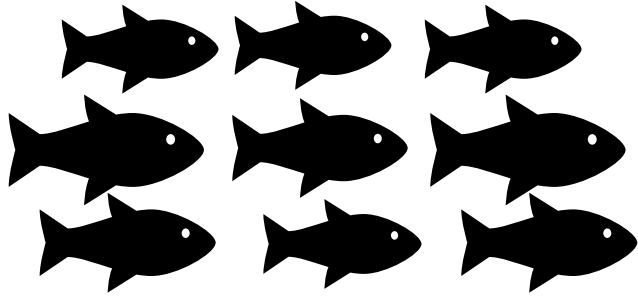
- The results for each factor are aggregated into a “Z-score” for level of risk that is plotted along the Risk Policy curve.



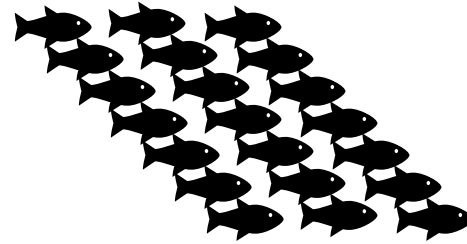
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# RISK POLICY FACTORS (5)

SSB / Stock Status



Recruitment



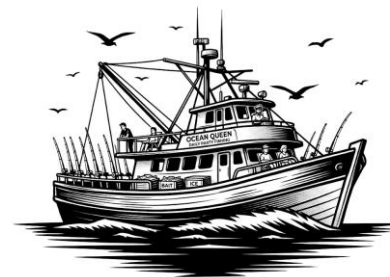
Climate Vulnerability



Commercial Fishery Characterization



Recreational Fishery Characterization



# Risk Policy Tool / ABC Control Rules

## Risk Policy Concept (Tool)

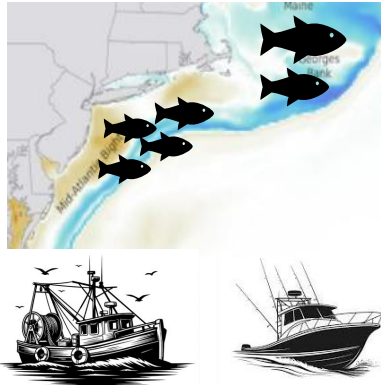
### Factors (5)

#### 1. Global Weighting



*Weights apply to all stocks*

#### 2. Scoring (data)



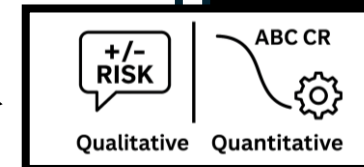
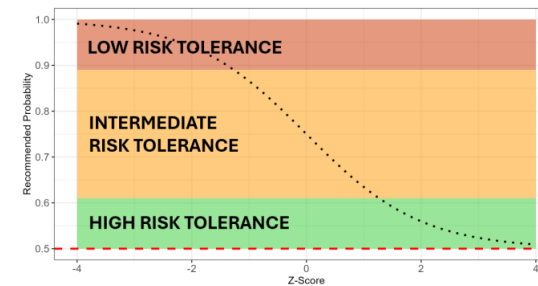
#### 3. Z-Score

Combination of weights and scores.

$$Z = \sum (w_i s_i)$$

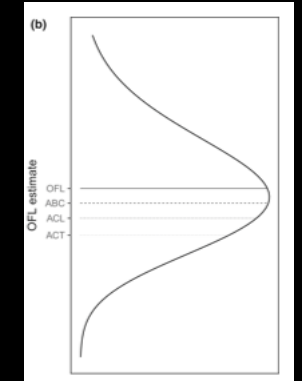
$w$  = weights  
 $s$  = scores

#### 4. Risk Tolerance



## ABC Control Rule

### 5. Set ABC using Risk Policy + HCR (Example)



# HOW WILL THE RISK POLICY BE USED IN 2026?

## *More information, Standardized Outputs*

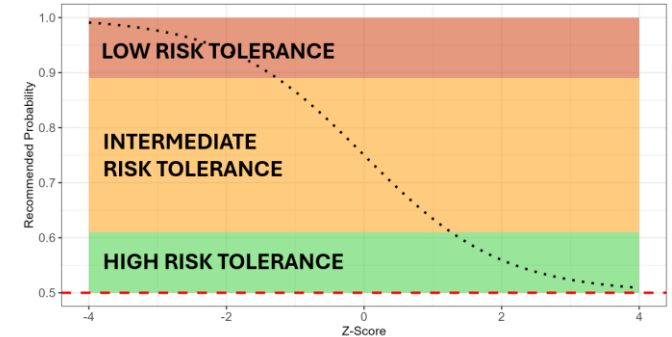
- Risk Matrix (similar to what was used in 2025).
- Level of Risk Tolerance.

Both Matrix and Risk Tolerance are qualitative, intended to inform decision making.

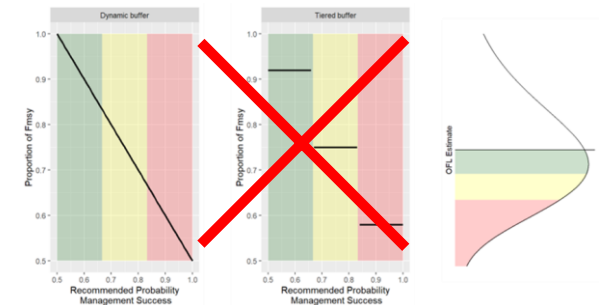
No changes to ABC Control Rules or Council process.



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*Qualitative Tiers that are considered as part of existing process.*



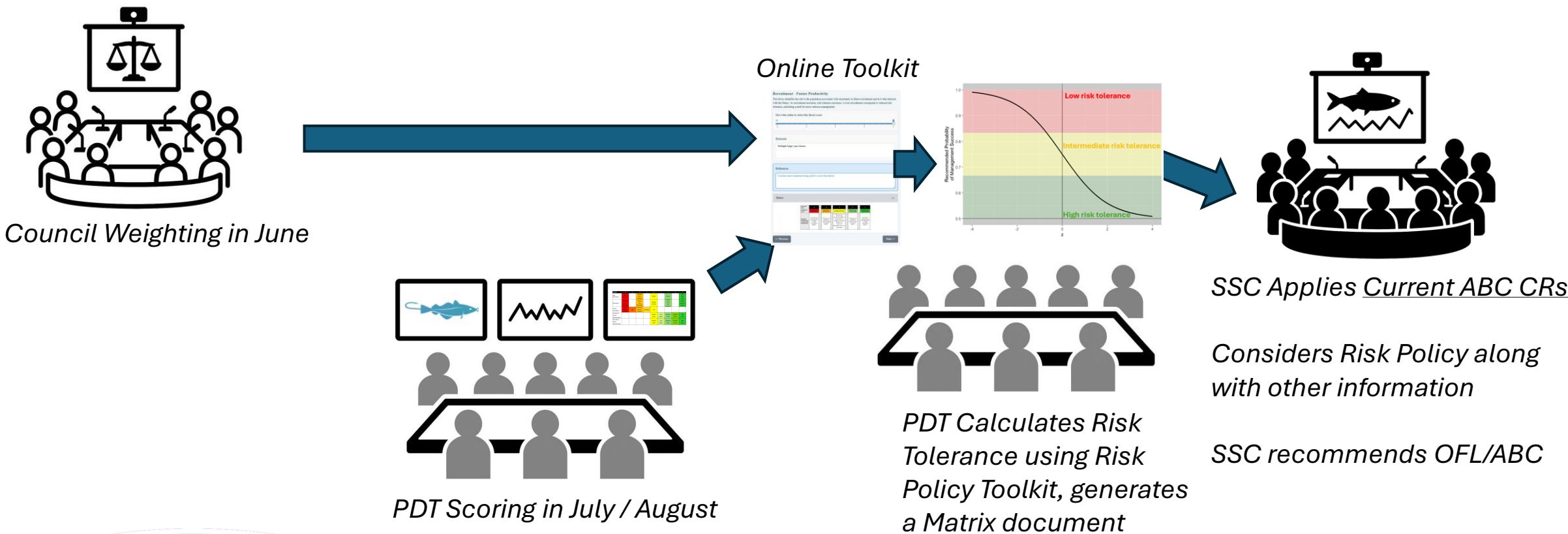
***Integration with ABC CRs will not be completed in 2026.***

*Developed in Groundfish FW68.*

# WHAT WILL THE PROCESS LOOK LIKE?

## 2026 PROCESS WITH OCTOBER SSC MEETING

| June | July | August | September | October |
|------|------|--------|-----------|---------|
|------|------|--------|-----------|---------|



# What can you & SSC expect to see later this year? Example: GOM Haddock

## 2026 Risk Policy Report for GOM Haddock

June 12, 2026

| Factor                     | Value                    | Supporting Information                                                                                                             |
|----------------------------|--------------------------|------------------------------------------------------------------------------------------------------------------------------------|
| Assessment and Uncertainty | Assessment Type          | The stock has an analytical assessment.                                                                                            |
|                            | Assessment Model         | WHAM                                                                                                                               |
|                            | Terminal Assessment Year | 2023                                                                                                                               |
|                            | Retrospective Pattern    | There was minor retrospective pattern.                                                                                             |
|                            | Retrospective Values     | 0.22 for SSB and -0.17 for F                                                                                                       |
|                            | Data Used                | NMFS Trawl Survey (spring and fall) and NMFS Bottom longline survey (spring and fall)                                              |
|                            | Missing Data             | Spring 2023 NMFS Trawl Survey due to lack of samples in GOM haddock strata                                                         |
|                            | Uncertainty Sources      | The level of survival of the above-average 2020- and 2021-year classes, which will determine population biomass in the short-term. |
| Biomass                    | Overfished               | The stock is not overfished.                                                                                                       |
|                            | Overfishing              | Overfishing is not occurring for this stock.                                                                                       |
|                            | Rebuilding Plan          | The stock is not in a rebuilding plan.                                                                                             |
|                            | Rebuilding Target        | NA                                                                                                                                 |
|                            | SSB                      | 17,836                                                                                                                             |
|                            | Relative SSB             | 194                                                                                                                                |
|                            | Recruitment is estimated | Yes                                                                                                                                |

### Scores and Weights

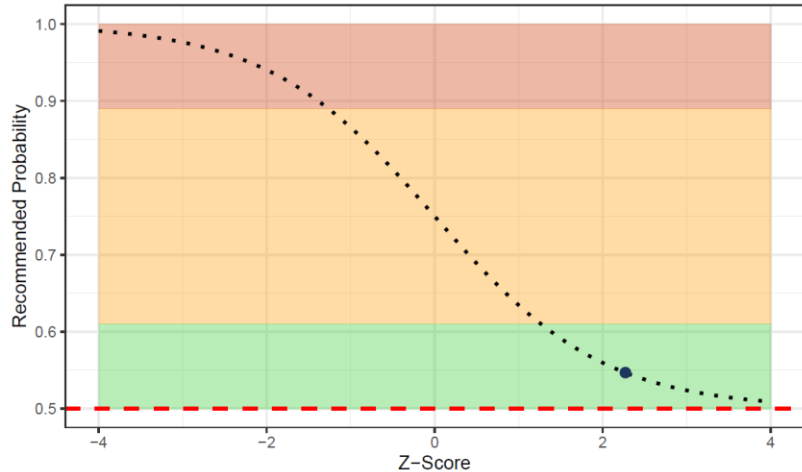
| Report Year | Stock       | Factor       | Score | Average Weight |
|-------------|-------------|--------------|-------|----------------|
| 2026        | GOM Haddock | Biomass      | 4     | 3.29           |
| 2026        | GOM Haddock | Recruitment  | 4     | 3.00           |
| 2026        | GOM Haddock | Climate      | -1    | 2.95           |
| 2026        | GOM Haddock | Commercial   | 2     | 3.24           |
| 2026        | GOM Haddock | Recreational | 2     | 1.90           |

The calculated z-score is **2.27**

The recommended probability is **54.7%**

### Recommended Probability

The level of risk that should be considered based on the z-score and recommended probability for GOM Haddock is *High Risk Tolerance*.



### Legend

— MSA 50% probability limit    • Recommended Probability

### Tiers

High Risk Tolerance    Intermediate Risk Tolerance    Low Risk Tolerance



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# RISK POLICY CONCEPT – WHAT WE WILL REVIEW TODAY

## 1. Global Weighting



## 2. Scoring (data)

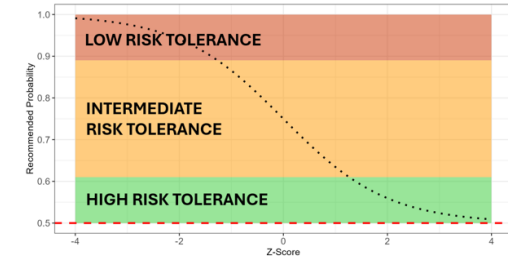


## 3. Z-Score

Combination of weights and scores.

$$Z = \sum (w_i s_i)$$

## 4. Risk Tolerance



### Weighting Guidance

- Rules and Process

### Scoring Guidance

- Commercial and Recreational Factors
- Scoring Methods



### Qualitative Use

- Design of Tiers
- Interpretation – What do the Tiers mean?



# 1. COUNCIL WEIGHTING PROCESS



- Policy choice.
- One weight per factor for all Council managed resources.
  - “Global Weighting”
- Done on paper.
- Only voting Council members participate.
- Participation is compulsory.
- Can only weight up to two factors as “critically important”.
- Weights are averaged, then normalized.
- Council motion to approve weights for use.

|                                             | <i>Least<br/>Important</i> | <i>Slightly<br/>Important</i> | <i>Important</i> | <i>Highly<br/>Important</i> | <i>Critically<br/>Important</i> |
|---------------------------------------------|----------------------------|-------------------------------|------------------|-----------------------------|---------------------------------|
| <b>Factor</b>                               | <b>0</b>                   | <b>1</b>                      | <b>2</b>         | <b>3</b>                    | <b>4</b>                        |
| Biomass/Stock                               |                            |                               |                  |                             |                                 |
| Recruitment                                 |                            |                               |                  |                             |                                 |
| Climate<br>Vulnerability                    |                            |                               |                  |                             |                                 |
| Recreational<br>Fishery<br>Characterization |                            |                               |                  |                             |                                 |
| Commercial<br>Fishery<br>Characterization   |                            |                               |                  |                             |                                 |



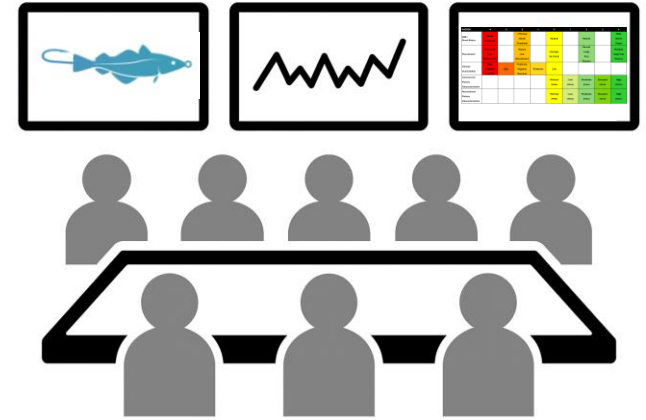
**Risk Policy Mock Factor Weights (NEFMC mean)**

| <b>Scale</b>                  | <b>SSB</b> | <b>Recruitment</b> | <b>Climate</b> | <b>Recreational</b> | <b>Commercial</b> |
|-------------------------------|------------|--------------------|----------------|---------------------|-------------------|
| Mean (0-4)                    | 3.29       | 3.00               | 2.95           | 1.90                | 3.24              |
| Normalized,<br>Sum(weights)=1 | 0.23       | 0.21               | 0.21           | 0.13                | 0.23              |



## 2. RISK POLICY SCORING OVERVIEW

- Guidance contained in Appendix I.
  - Stock level.
  - Specific guidance for each factor.
- Scoring is conducted by Plan Development Teams.
  - Replicable and formulaic.
  - Adherence to guidelines, learn through iteration.
  - Criteria for deviating from scoring procedures, and documenting justification.
  - Document expert opinion and recommendations around alternative methods or data streams.
  - Consider potential for double-counting of uncertainty.



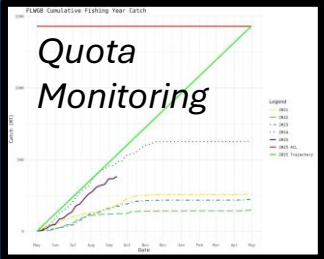
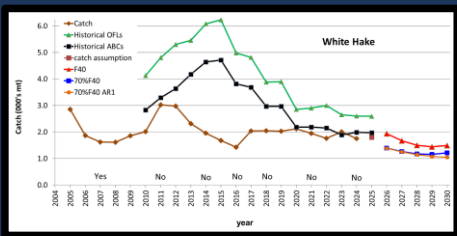
## 2. RISK POLICY SCORING MATRIX

| FACTOR                                | -4                         | -3   | -2                           | -1       | 0                 | 1          | 2                         | 3               | 4                           |
|---------------------------------------|----------------------------|------|------------------------------|----------|-------------------|------------|---------------------------|-----------------|-----------------------------|
| SSB / Stock Status                    | Below Threshold            |      | <75% but Above Threshold     |          | Neutral           |            | Rebuilt                   |                 | Well Above Target           |
| Recruitment                           | Persistent Low Recruitment |      | Recent Low Recruitment       |          | Average, No Trend |            | Recent Large Year Classes |                 | Multiple Large Year Classes |
| Climate Vulnerability                 | High Negative Direction    | High | Moderate, Negative Direction | Moderate | Low               |            |                           |                 |                             |
| Commercial Fishery Characterization   |                            |      |                              |          | Minimal stress    | Low stress | Moderate stress           | Elevated stress | High stress                 |
| Recreational Fishery Characterization |                            |      |                              |          | Minimal stress    | Low stress | Moderate stress           | Elevated stress | High stress                 |

# 2. COMMERCIAL FISHERY CHARACTERIZATION

## 1. Resource Utilization Landings – 80% of Limit?

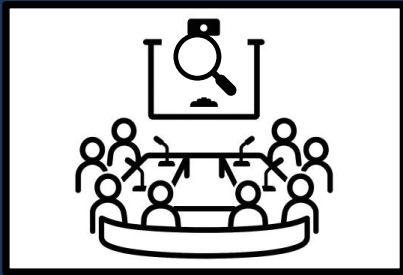
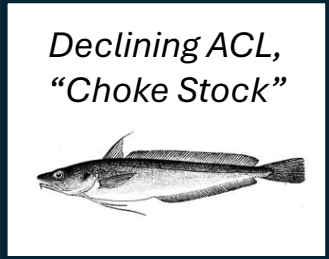
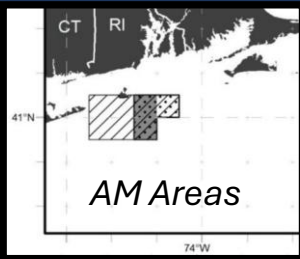
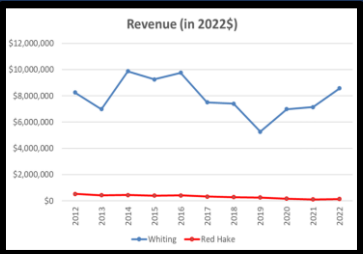
## 2. Fishing Communities Dealers, Landings, Revenue, Active Permits



## 3. Revenue Normalized \$, Recent Years

## 4. Fishery Interactions Stock limiting harvest of other stocks/fisheries?

## 5. Advisory Panel Input Review of Scores

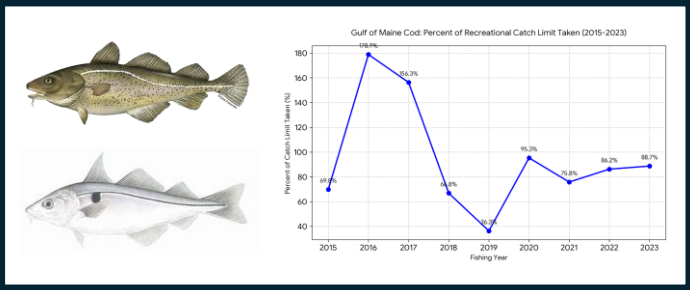


Five Questions, Answers translate to points (-1, 0, +1), sum for final score (Max: 4, Min: 0)

| FACTOR                              | -4 | -3 | -2 | -1 | 0              | 1          | 2               | 3               | 4           |
|-------------------------------------|----|----|----|----|----------------|------------|-----------------|-----------------|-------------|
| Commercial Fishery Characterization |    |    |    |    | Minimal stress | Low stress | Moderate stress | Elevated stress | High stress |

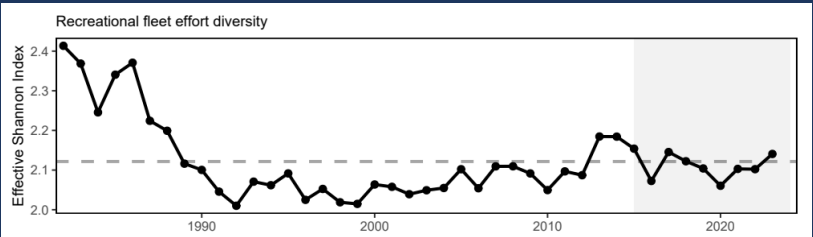
# 2. RECREATIONAL FISHERY CHARACTERIZATION

## 1. Sub-ACL Utilization 80% of Limit



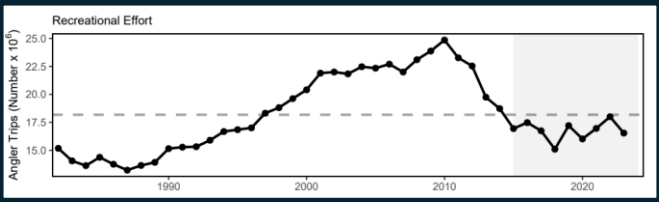
## 2. Fleet Diversity

Recent years relative to time series, from SOE

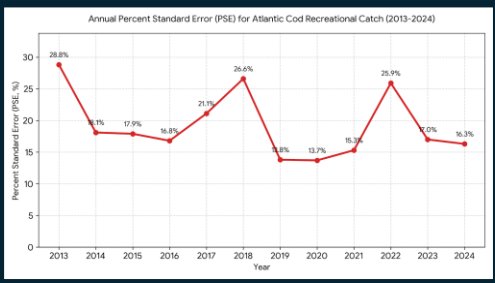


## 3. Angler Trips

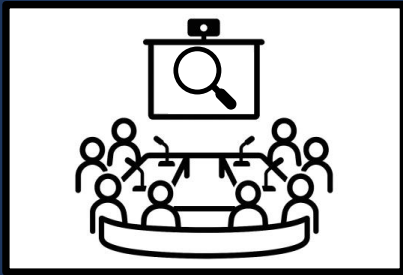
Recent years relative to time series, from SOE



## 4. Data Quality (PSE) MRIP, Annual



## 5. Advisory Panel Input Review of Scores

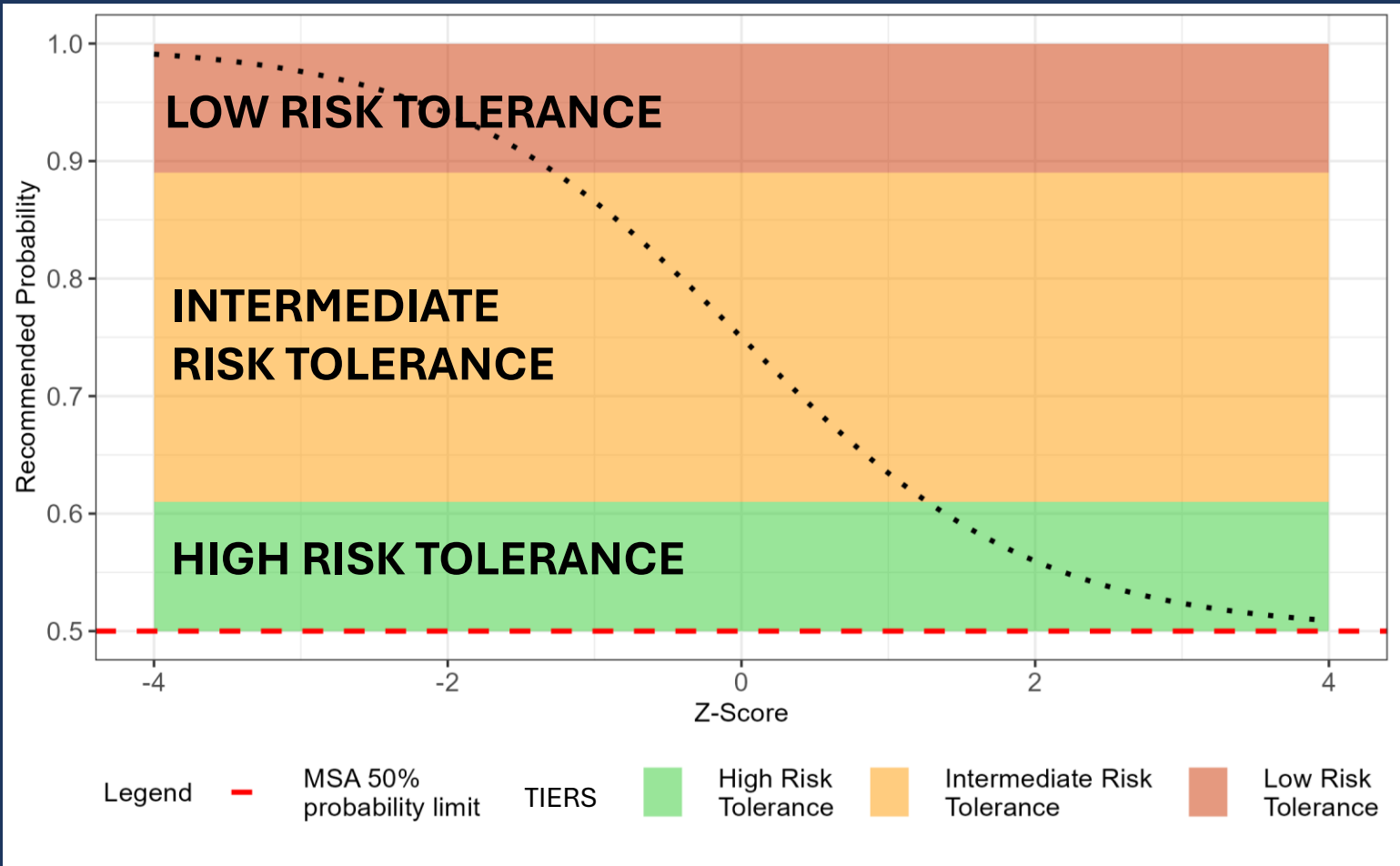


Only Score Stocks with a Recreational sub-ACL; Five Questions, Answers translate to points (-1, 0, +1), sum for final score (Max: 4, Min: 0)

| FACTOR                                      | -4 | -3 | -2 | -1 | 0                 | 1             | 2                  | 3                  | 4              |
|---------------------------------------------|----|----|----|----|-------------------|---------------|--------------------|--------------------|----------------|
| Recreational<br>Fishery<br>Characterization |    |    |    |    | Minimal<br>stress | Low<br>stress | Moderate<br>stress | Elevated<br>stress | High<br>stress |

# 4. DESIGN OF TIERS

Tiers created at points where the change in slope is steepest



**Objective:** Apply a structured way to interpret Risk Policy outputs for management discussions.

**Design of the Tiers:**

- Follow shape of the curve.
- Flat areas reflect “Stability”.
- Tiers transition at the greatest change of slope in the curve.

**Application: Z-Scores (x-axis) plotted on Risk Policy curve translate to a recommended probability (y-axis).**

**Lower Z-scores mean lower risk tolerance.**



## 4. QUALITATIVE USE

| <b>Recommended Probability (Y-axis)</b> | Level of confidence that a management action will achieve its objectives.                                                                                                                                                                                                       |
|-----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>LOW RISK TOLERANCE</b>               | Depleted stocks with low productivity that are highly vulnerable to environmental conditions. Candidate for frequent re-evaluation.                                                                                                                                             |
| <b>INTERMEDIATE RISK TOLERANCE</b>      | <p>Signals that managers should consider a balanced threshold for success based on economic stability and biological sustainability.</p> <p>Management decisions should aim to avoid abrupt regulatory shocks.</p> <p>Most Council managed stocks likely fall in this tier.</p> |
| <b>HIGH RISK TOLERANCE</b>              | Applied when conditions are favorable, such as a stock is well above its biomass target, recent recruitment indicates multiple large year classes, and/or the stock has low climate vulnerability. Candidate for frequent re-evaluation.                                        |



# RISK POLICY MAINTENANCE AND SUPPORT

- Risk Policy Working Group was formed in early 2023.
  - Reviewed old Risk Policy, recommend new concept and revisions.
- Following Council approval of the Risk Policy Concept, WG will have fulfilled the TORs, and the Working Group will sunset.
- Future work on Risk Policy will be determined by Council as part of priority setting process. EX: Changing the number of factors.
- Technical support for Risk Policy will come from an FMAT-type group.
- The Climate and Ecosystem Steering Committee will continue to support communication of the Risk Policy.
- Consideration of new data (e.g., climate vulnerability and port indicators) to be applied when scoring factors.



# FINAL PRODUCT – WHAT YOU ARE APPROVING TODAY

## *RISK POLICY STATEMENT AND CONCEPT DOCUMENT*

### **Risk Policy Statement**

1. Purpose
2. Four Strategic Initiatives
3. Need and Benefits of a Risk Policy
4. Stability
5. Description of Concept
6. Process, Roles, and Responsibilities

### **Appendices**

1. Factor Scoring Instructions
2. Factor Weighting Sheet and Instructions
3. Mechanics
4. Use Guidance
5. Decision Catalogue

### **Risk Tolerance Tiers for Qualitative Use**

**Risk Policy Factors (5):** SSB/Stock Status, Recruitment, Climate Vulnerability, Commercial Fishery Characterization, Recreational Fishery Characterization



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# QUESTIONS?



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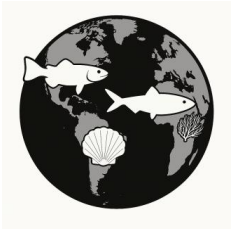
# WEIGHTING INSTRUCTIONS

- Council's Policy choice.
- Only voting Council members participate. Participation is compulsory. Weights are public records.
- Done on paper. Each person will receive a numbered folder that has one weighting sheet in it. The sheet in the folder should have the same number as the folder.
- Weights will be compiled and analyzed using number on the paper/folder. Your name is not attached to your weights.



# COUNCIL WEIGHTING PROCESS

- Can only weight up to two factors as “critically important”.
- Hand in your folder to Council staff.
- Weights for each factor are averaged.
- Result: One weight per factor – Global Weighting
  - Used for all Council managed resources.



|                                             | <i>Least<br/>Important</i><br>0 | <i>Slightly<br/>Important</i><br>1 | <i>Important</i><br>2 | <i>Highly<br/>Important</i><br>3 | <i>Critically<br/>Important</i><br>4 |
|---------------------------------------------|---------------------------------|------------------------------------|-----------------------|----------------------------------|--------------------------------------|
| <b>Factor</b>                               |                                 |                                    |                       |                                  |                                      |
| Biomass/Stock                               |                                 |                                    |                       |                                  |                                      |
| Recruitment                                 |                                 |                                    |                       |                                  |                                      |
| Climate<br>Vulnerability                    |                                 |                                    |                       |                                  |                                      |
| Recreational<br>Fishery<br>Characterization |                                 |                                    |                       |                                  |                                      |
| Commercial<br>Fishery<br>Characterization   |                                 |                                    |                       |                                  |                                      |



# PREPARING FOR THE EXERCISE

## *QUESTIONS TO THINK ABOUT:*

- Is there a factor that you feel should have the most influence on the Council's decision making?
- When you have made past decisions at the Council, what has been the primary driver of whether you were willing to accept an option of higher or lower risk? And what had little influence on your decision?



# WEIGHTING RESOURCES

- [MSA National Standards and Guidelines](#)
- [State of the Ecosystem Reports for Northeast U.S. Shelf](#)
- [NEFSC Stock Assessment Landing Page](#)



# WHAT HAPPENS NEXT?

## Wednesday Afternoon:

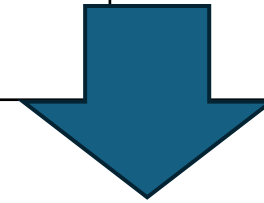
- Staff presentation on weighting, opportunity for questions.
- Council completes weights in closed session.

## Thursday Morning:

- Council staff present the weighting results.
-  Motion to confirm/approve weights.
  - Council member input.
  - Public input.

**2026: Use weights to implement Risk Policy.**

|                                             | <i>Least<br/>Important</i> | <i>Slightly<br/>Important</i> | <i>Important</i> | <i>Highly<br/>Important</i> | <i>Critically<br/>Important</i> |
|---------------------------------------------|----------------------------|-------------------------------|------------------|-----------------------------|---------------------------------|
| <b>Factor</b>                               | <b>0</b>                   | <b>1</b>                      | <b>2</b>         | <b>3</b>                    | <b>4</b>                        |
| Biomass/Stock                               |                            |                               |                  |                             |                                 |
| Recruitment                                 |                            |                               |                  |                             |                                 |
| Climate<br>Vulnerability                    |                            |                               |                  |                             |                                 |
| Recreational<br>Fishery<br>Characterization |                            |                               |                  |                             |                                 |
| Commercial<br>Fishery<br>Characterization   |                            |                               |                  |                             |                                 |



| Scale                         | Risk Policy Mock Factor Weights (NEFMC mean) |             |         |              |            |
|-------------------------------|----------------------------------------------|-------------|---------|--------------|------------|
|                               | SSB                                          | Recruitment | Climate | Recreational | Commercial |
| Mean (0-4)                    | 3.29                                         | 3.00        | 2.95    | 1.90         | 3.24       |
| Normalized,<br>Sum(weights)=1 | 0.23                                         | 0.21        | 0.21    | 0.13         | 0.23       |

*Council weights from the April 2025 Mock Exercise*



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# QUESTIONS?



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